



MONTHLY FINANCIAL REPORT  
through March 31, 2020 (FY 2019-20)

New Haven  
Board of Education Meeting  
*April 27, 2020*



# Updated Deficit Forecast

**Fiscal Year 2019-2020**  
**Education Operating Fund Forecast (General Fund)**  
**Monthly Financial Report (Unaudited) as of April 9, 2020**

	<b>FY 2020</b>							
	<b>Local</b>	<b>YTD Actuals</b>	<b>Encumbrances</b>	<b>Available</b>	<b>Additional</b>	<b>Full-Year</b>	<b>Full Year</b>	
	<b>Appropriation</b>				<b>Projected</b>	<b>Expenditure</b>	<b>Variance</b>	
						<b>Forecast</b>		
<b>Salaries</b>								
Teacher Full-Time	\$ 73,656,678	\$ 55,629,026	-	\$ 18,027,652	\$ 24,290,345	79,854,065	(6,197,387)	
Admin & Management Full-Time	15,006,025	13,322,974		\$ 1,683,051	4,849,377	18,172,351	(3,166,326)	
Paraprofessionals	3,444,881	3,014,353	-	\$ 430,528	1,097,852	4,112,204	(667,323)	
Support Staff Full-Time	12,855,676	8,628,746		\$ 4,226,930	2,576,547	11,205,293	1,650,383	
Part Time & Seasonal	3,508,453	1,819,890	-	\$ 1,688,563	308,223	2,128,112	1,380,341	
Substitutes	1,650,000	1,051,153	-	\$ 598,847	238,847	1,290,000	360,000	
Overtime, Benefits, Other	3,620,000	1,769,370	13,317	\$ 1,837,313	1,684,989	3,467,676	152,324	
<b>Total Salaries and Benefits</b>	<b>\$ 113,741,713</b>	<b>\$ 85,235,511</b>	<b>\$ 13,317</b>	<b>\$ 28,492,885</b>	<b>\$ 35,046,180</b>	<b>\$ 120,229,701</b>	<b>\$ (6,487,988)</b>	
<b>Supplies and Services</b>								
Instructional Supplies	\$ 3,238,523	\$ 2,090,588	\$ 450,090	\$ 697,845	-	2,540,678	697,845	
Tuition (Includes Tag Tuition)	19,302,634	13,398,690	8,766,863	\$ (2,862,919)	(3,000,000)	19,165,553	137,081	
Utilities	10,782,200	5,571,672	4,336,701	\$ 873,826	(639,680)	9,268,694	1,513,506	
Transportation	25,318,038	14,844,062	12,146,278	\$ (1,672,301)	(2,432,478)	24,557,861	760,177	
Maintenance, Property, Custodial	2,817,535	1,378,192	844,412	\$ 594,930	0	2,222,605	594,930	
Other Contractual Services	13,018,054	10,709,054	2,869,138	\$ (560,139)	(439,370)	13,138,823	(120,769)	
<b>Total Supplies and Services</b>	<b>\$ 74,476,984</b>	<b>\$ 47,992,259</b>	<b>\$ 29,413,483</b>	<b>\$ (2,928,758)</b>	<b>\$ (6,511,528)</b>	<b>\$ 70,894,214</b>	<b>\$ 3,582,770</b>	
<b>General Fund Totals</b>	<b>\$ 188,218,697</b>	<b>\$ 133,227,769</b>	<b>\$ 29,426,800</b>	<b>\$ 25,564,128</b>	<b>\$ 28,534,653</b>	<b>\$ 191,058,608</b>	<b>\$ (2,905,218)</b>	

	Projection 2/10/2020			Projection 3/9/2020		Projection 4/9/2020		Difference (I-K)
	2019/20 Approved Budget (A)	Full-Year Expenditure Forecast (F)	Full Year Variance (A-F)	Full-Year Expenditure Forecast (F)	Full Year Variance (A-F)	Full-Year Expenditure Forecast (F)	Full Year Variance (A-F)	
<b>Salaries (through 04/09/2020 Payroll)</b>								
Teacher Full-Time	\$ 73,656,678	\$ 79,974,879	\$ (6,318,201)	79,892,249	(6,235,571)	79,854,065	(6,197,387)	38,184
Admin & Management Full-Time	15,006,025	18,477,984	(3,471,959)	18,166,811	(3,160,786)	18,172,351	(3,166,326)	(5,539)
Paraprofessionals	3,444,881	4,049,579	(604,698)	4,037,337	(592,456)	4,112,204	(667,323)	(74,868)
Support Staff Full-Time	12,855,676	11,158,251	1,697,425	11,141,065	1,714,611	11,205,293	1,650,383	(64,228)
Part Time & Seasonal	3,508,453	2,786,589	721,864	2,660,189	848,264	2,128,112	1,380,341	532,076
Substitutes	1,650,000	1,642,635	7,365	1,642,635	7,365	1,290,000	360,000	352,635
Overtime, Benefits, Other	3,620,000	3,604,903	15,097	3,613,704	6,296	3,467,676	152,324	146,028
<b>Total Salaries and Benefits</b>	<b>\$ 113,741,713</b>	<b>\$ 121,694,820</b>	<b>\$ (7,953,107)</b>	<b>\$121,153,990</b>	<b>(\$7,412,277)</b>	<b>\$ 120,229,701</b>	<b>(\$6,487,988)</b>	<b>\$924,289</b>
<b>Supplies and Services</b>								
Instructional Supplies	\$ 3,238,523	2,684,647	568,519	\$ 2,585,193	653,330	\$ 2,540,678	697,845	44,515
Tuition (includes TAG Tuition)	19,302,634	19,073,313	229,321	\$ 19,073,313	229,321	\$ 19,165,553	137,081	(92,241)
Utilities	10,782,200	9,855,434	926,766	\$ 9,929,661	852,539	\$ 9,268,694	1,513,506	660,968
Transportation	25,318,038	25,915,798	(549,932)	\$ 24,415,230	902,808	\$ 24,557,861	760,177	(142,631)
Maintenance, Property, Custodial	2,817,535	2,258,215	556,070	\$ 2,203,134	614,401	\$ 2,222,605	594,930	(19,471)
Other Contractual Services	13,018,054	13,091,409	(132,576)	\$ 13,047,390	(29,336)	\$ 13,138,823	(120,769)	(91,433)
<b>Total Supplies and Services</b>	<b>\$ 74,476,984</b>	<b>\$ 72,878,815</b>	<b>\$ 1,598,169</b>	<b>\$ 71,253,921</b>	<b>\$3,223,063</b>	<b>\$ 70,894,214</b>	<b>\$3,582,770</b>	<b>\$359,707</b>
<b>General Fund Totals</b>	<b>\$ 188,218,697</b>	<b>\$ 194,573,636</b>	<b>(\$6,354,939)</b>	<b>\$192,407,911</b>	<b>(\$4,189,214)</b>	<b>\$ 191,123,915</b>	<b>(\$2,905,218)</b>	<b>1,283,996</b>

Overall, the projected deficit dropped by \$1.3 million versus the prior month. Key drivers of the change included:

- Full-year outlook for overtime, subs, utilities and part-time wages all improved, reflecting school closures; may be conservative.
- Transportation outlook deteriorated slightly as a large number of bills related from to prior-year were processed, which was largely offset by additional current-year improvements.
- Transportation outlook does not include any assumed savings from ongoing contract negotiations.
- Slight deterioration in other contractual services reflects police extra duty time (\$26K) and a number of other smaller items recently approved by the BOE.

Additional mitigation items currently being validated (dollar values are estimates):

- Further reductions in transportation (TBD)
- Further opportunities to ensure expenses have been correctly coded to their appropriate grants (\$600K)
- Potential further savings in utilities, subs and overtime – current estimates may be conservative if schools are closed through June 30.



# March Fiscal Results

- Total expenditures through 3/31/20 are \$159.0 million.
- General Fund expenditures incurred through 3/31/20 are \$118.2 million or 62.8% of the adopted budget.
- Grant expenditures incurred through 3/31/20 are \$40.7 million or 51.8% of the expected grant revenue.



## Fiscal Year 2019-2020 Expenditures (Unaudited) as of March 31, 2020

General Fund	FY2020 Adopted					Special Funds	Budget	YTD Actuals	Encumbered	Available
	Budget (A)	YTD Actuals (B)	YTD %	Encumbrances (C)	Available (A-B+C)					
<b>Salaries</b>										
Teacher Full-Time	\$73,656,678	(\$52,413,437)	71.16%	\$0	\$21,243,241	<b>Full Time Salaries</b>	32,942,144	18,992,392	14,507	13,935,245
Admin & Management Full-Time	15,006,025	(12,610,005)	84.03%	0	2,396,020	<b>Employee Benefits</b>	9,538,661	4,353,298	0	5,185,363
Paraprofessionals	3,444,881	(2,818,238)	81.81%	0	626,643	<b>Part Time Personnel</b>	7,391,999	4,265,826	0	3,126,173
Support Staff Full-Time	12,855,676	(8,181,213)	63.64%	0	4,674,463	<b>Travel/Mileage</b>	281,378	133,081	8,988	139,310
Part Time & Seasonal	3,514,453	(1,733,727)	49.33%	0	1,780,726	<b>Equipment/Technology</b>	3,675,744	1,196,562	1,102,208	1,376,974
Substitutes	1,650,000	(953,749)	57.80%	0	696,251	<b>Materials/Supplies</b>	3,364,621	1,284,359	383,533	1,696,729
Overtime, Benefits, Other	3,645,000	(1,729,956)	47.46%	(28,647)	1,886,396	<b>Purchased Property Services</b>	388,708	324,450	63,334	924
<b>Total Salaries and Benefits</b>	<b>\$113,772,713</b>	<b>(\$80,440,325)</b>	<b>70.70%</b>	<b>(\$28,647)</b>	<b>\$33,303,740</b>	<b>Other Professional/Technical</b>	<b>10,576,648</b>	<b>4,476,567</b>	<b>4,994,866</b>	<b>1,105,215</b>
<b>Supplies and Services</b>						<b>Transportation/Field Trips</b>	<b>573,330</b>	<b>51,171</b>	<b>324,206</b>	<b>197,953</b>
Instructional Supplies	\$3,292,966	(\$1,905,252)	57.86%	(\$633,110)	\$754,604	<b>Other Purchased Services</b>	<b>7,730,911</b>	<b>4,634,413</b>	<b>2,873,684</b>	<b>222,814</b>
Tuition	19,302,634	(10,323,738)	53.48%	(11,894,373)	(2,915,477)	<b>Parent Activities</b>	<b>129,912</b>	<b>41,862</b>	<b>13,211</b>	<b>74,839</b>
Utilities	10,821,200	(4,724,809)	43.66%	(5,277,198)	819,193	<b>Fixed Costs</b>	<b>1,855,547</b>	<b>952,830</b>	<b>0</b>	<b>902,717</b>
Transportation	25,369,866	(9,717,074)	38.30%	(16,731,349)	(1,078,556)	<b>Fees/Misc Expenses</b>	<b>5,000</b>	<b>10,000</b>	<b>0</b>	<b>-5,000</b>
Maintenance, Property, Custodial	2,797,385	(1,229,221)	43.94%	(988,025)	580,139	<b>Grand Total</b>	<b>78,454,603</b>	<b>40,716,811</b>	<b>9,778,537</b>	<b>27,959,256</b>
Other Contractual Services	12,861,933	(9,890,783)	76.90%	(3,790,885)	(819,734)					
<b>Total Supplies and Services</b>	<b>\$74,445,984</b>	<b>(\$37,790,877)</b>	<b>50.76%</b>	<b>(\$39,314,939)</b>	<b>(\$2,659,831)</b>					
<b>General Fund Totals</b>	<b>\$188,218,697</b>	<b>(\$118,231,202)</b>	<b>62.82%</b>	<b>(\$39,343,586)</b>	<b>\$30,643,909</b>					



# General Fund Details

**Fiscal Year 2019-2020**  
**Education Operating Fund Forecast (General Fund)**  
**Monthly Financial Report (*Unaudited*) as of March 31, 2020**

	FY2020 Adopted Budget (A)	YTD Actuals (B)	YTD %	Encumbrances (C)	Available (A-B+C)
<b>Salaries</b>					
Teacher Full-Time	\$73,656,678	(\$52,413,437)	71.16%	\$0	\$21,243,241
Admin & Management Full-Time	15,006,025	(12,610,005)	84.03%	0	2,396,020
Paraprofessionals	3,444,881	(2,818,238)	81.81%	0	626,643
Support Staff Full-Time	12,855,676	(8,181,213)	63.64%	0	4,674,463
Part Time & Seasonal	3,514,453	(1,733,727)	49.33%	0	1,780,726
Substitutes	1,650,000	(953,749)	57.80%	0	696,251
Overtime, Benefits, Other	3,645,000	(1,729,956)	47.46%	(28,647)	1,886,396
<b>Total Salaries and Benefits</b>	<b>\$113,772,713</b>	<b>(\$80,440,325)</b>	<b>70.70%</b>	<b>(\$28,647)</b>	<b>\$33,303,740</b>
<b>Supplies and Services</b>					
Instructional Supplies	\$3,292,966	(\$1,905,252)	57.86%	(\$633,110)	\$754,604
Tuition	19,302,634	(10,323,738)	53.48%	(11,894,373)	(2,915,477)
Utilities	10,821,200	(4,724,809)	43.66%	(5,277,198)	819,193
Transportation	25,369,866	(9,717,074)	38.30%	(16,731,349)	(1,078,556)
Maintenance, Property, Custodial	2,797,385	(1,229,221)	43.94%	(988,025)	580,139
Other Contractual Services	12,861,933	(9,890,783)	76.90%	(3,790,885)	(819,734)
<b>Total Supplies and Services</b>	<b>\$74,445,984</b>	<b>(\$37,790,877)</b>	<b>50.76%</b>	<b>(\$39,314,939)</b>	<b>(\$2,659,831)</b>
<b>General Fund Totals</b>	<b>\$188,218,697</b>	<b>(\$118,231,202)</b>	<b>62.82%</b>	<b>(\$39,343,586)</b>	<b>\$30,643,909</b>



Fiscal Year 2019-2020  
 Education Operating Fund Forecast (General Fund)  
 Monthly Financial Report (*Unaudited*) - March 31, 2020

YTD by Period	Account Description	Original Budget	YTD Actual	MTD Actual	Encumb.	Available Budget	% Used
<b>Teachers Full-Time</b>	Teachers	<b>\$73,656,678</b>	<b>\$52,413,437</b>	<b>\$6,762,375</b>	<b>\$0</b>	<b>\$21,243,241</b>	<b>71.16</b>
<b>Admin &amp; Management Full-Time</b>	Salaries	1,659,518	895,377	100,296	0	764,141	53.95
	Directors Salaries	1,076,964	682,463	74,084	0	394,501	63.37
	Supervisor	2,362,550	1,617,324	184,151	0	745,226	68.46
	Department Heads/Principals/Aps	8,061,146	8,241,767	944,035	0	(180,621)	102.24
	Management	1,845,847	1,173,073	118,300	0	672,774	63.55
	<b>Sub-Total</b>	<b>\$15,006,025</b>	<b>\$12,610,005</b>	<b>\$1,420,866</b>	<b>\$0</b>	<b>\$2,396,020</b>	<b>84.03</b>
<b>Paraprofessionals</b>	ParaProfessionals	3,444,881	2,818,238	365,828	0	626,643	81.81
<b>Support Staff Full-Time</b>	Wages Temporary	485,951	378,095	49,738	-	107,856	77.81
	Custodians	5,696,207	3,446,172	353,060	0	2,250,035	60.50
	Building Repairs	775,326	555,282	56,388	0	220,044	71.62
	Clerical	3,160,352	1,942,558	217,679	0	1,217,794	61.47
	Security	2,635,464	1,782,747	199,897	0	852,717	67.64
	Truck Drivers	102,376	76,359	8,041	0	26,017	74.59
	<b>Sub-Total</b>	<b>\$12,855,676</b>	<b>\$8,181,213</b>	<b>\$884,803</b>	<b>\$0</b>	<b>\$4,674,463</b>	<b>63.64</b>
<b>Part Time &amp; Seasonal</b>	Coaches	650,000	323,791	171,866	0	326,209	49.81
	Other Personnel	125,000	65,696	15,554	0	59,304	0.00
	Part-Time Payroll	2,140,533	1,180,349	177,103	0	960,184	55.14
	Seasonal	498,920	120,469	0	0	378,451	24.15
	Teachers Stipend	100,000	43,422	0	0	56,579	43.42
	<b>Sub-Total</b>	<b>\$3,514,453</b>	<b>\$1,733,727</b>	<b>\$364,523</b>	<b>\$0</b>	<b>\$1,780,726</b>	<b>49.33</b>
<b>Substitutes</b>	Substitutes	\$ 1,650,000	\$ 953,749	\$ 130,403	\$ -	\$ 696,251	\$ 58
<b>Overtime, Benefits, Other</b>	Overtime	585,000	377,877	49,235	0	207,123	64.59
	Longevity	275,000	237,205	500	0	37,795	86.26
	Custodial Overtime	625,000	644,470	85,821	0	(19,470)	103.12
	Retirement	1,700,000	339,164	24,164	15,172	1,345,663	20.84
	Employment Comp	435,000	127,459	12,972	0	307,541	29.30
	Professional Meetings*	25,000	3,781	0	13,475	7,744	69.02
	<b>Sub-Total</b>	<b>\$3,645,000</b>	<b>\$1,729,956</b>	<b>\$172,692</b>	<b>\$28,647</b>	<b>\$1,886,396</b>	<b>48.25</b>
	<b>Salaries Sub-Total</b>	<b>\$113,772,713</b>	<b>\$80,440,325</b>	<b>\$10,101,490</b>	<b>\$28,647</b>	<b>\$33,303,740</b>	<b>70.73</b>

**Fiscal Year 2019-2020**  
**Education Operating Fund Forecast (General Fund)**  
**Monthly Financial Report (Unaudited) - March 31, 2020**

YTD by Period	Account Description	Original Budget	YTD Actual	MTD Actual	Encumb.	Available Budget	% Used
<b>Instructional Supplies</b>	Equipment	233,358	74,865	1,876	49,418	109,075	53.26
	Computer Equipment	100,611	9,737	0	2,997	87,877	12.66
	Furniture	57,810	8,330	0	0	49,480	14.41
	Testing Materials	62,600	20,718	0	48,670	(6,789)	110.84
	Education Supplies Inventory	463,745	320,510	11,555	43,661	99,574	78.53
	General/Office Supplies	1,250,413	720,054	41,492	368,221	162,138	87.03
	Textbooks	403,629	342,119	3,852	12,585	48,925	87.88
	Library Books	160,000	43,142	8,251	74,839	42,019	73.74
	Periodicals	2,000	0	0	0	2,000	0.00
	Registrations, Dues & Subscrip.	130,000	123,434	2,799	3,070	3,496	97.31
	Student Activities	154,700	59,460	0	1,065	94,175	39.12
	Graduation	28,100	760	0	14,895	12,445	55.71
	Emergency Medical	203,000	175,785	58,070	13,687	13,527	93.34
	Printing & Binding	30,000	0	0	0	30,000	0.00
	<b>Sub-Total</b>	<b>\$3,292,966</b>	<b>\$1,905,252</b>	<b>\$127,894</b>	<b>\$633,110</b>	<b>\$754,604</b>	<b>77.08</b>
<b>Tuition</b>	Tuition	19,302,634	10,323,738	444,932	11,894,373	(2,915,477)	115.10
<b>Utilities</b>	Natural Gas	1,846,500	953,807	218,132	892,693	0	100.00
	Electricity	7,809,500	3,017,422	207,090	3,981,784	810,294	89.62
	Heating Fuels	10,000	0	0	0	10,000	0.00
	Water	234,760	261,378	38,620	63,622	(90,240)	138.44
	Telephone	650,000	255,012	11,234	272,346	122,643	81.13
	Telecommunications/Internet	60,000	2,699	0	58,579	(1,278)	102.13
	Sewer Usage	175,440	201,825	0	8,175	(34,560)	119.70
	Gas & Oil	35,000	32,666	0	0	2,334	93.33
	<b>Sub-Total</b>	<b>\$10,821,200</b>	<b>\$4,724,809</b>	<b>\$475,076</b>	<b>\$5,277,198</b>	<b>\$819,193</b>	<b>92.43</b>

Fiscal Year 2019-2020  
 Education Operating Fund Forecast (General Fund)  
 Monthly Financial Report (Unaudited) - March 31, 2020

YTD by Period	Account Description	Original Budget	YTD Actual	MTD Actual	Encumb.	Available Budget	% Used	
<b>Transportation</b>	Milage	635,200	255,780	28,494	261,900	117,520	81.50	
	Business Travel	4,000	5,701	0	1,301	(3,002)	175.06	
	Transportation	13,814,537	4,980,823	4,790	9,193,182	(359,468)	102.60	
	Special Education Transportation	4,998,927	1,873,870	(2,810)	3,232,723	(107,666)	102.15	
	Transportation Technical Schools	442,480	163,791	0	311,438	(32,749)	107.40	
	Transit Bus Passes	227,375	(21,026)	(27,270)	219,375	29,026	87.23	
	Field Trips	147,347	13,288	1,914	44,401	89,658	39.15	
	InterDistrict Transportation	1,300,000	262,218	0	2,562,508	(1,524,726)	217.29	
	Outplacment Transportation	3,500,000	2,028,189	229,787	802,736	669,076	80.88	
	Field Trips (Non-Public)	300,000	154,440	24,598	101,785	43,775	85.41	
	<b>Sub-Total</b>	<b>\$25,369,866</b>	<b>\$9,717,074</b>	<b>\$259,502</b>	<b>\$16,731,349</b>	<b>(\$1,078,556)</b>	<b>104.25</b>	
<b>Maintenance, Property, Custodial</b>	School Security	20,000	1,155	0	0	18,845	5.78	
	Building & Grounds Maint. Supp.	100,000	62,180	3,113	75,933	(38,113)	138.11	
	Custodial Supplies	488,000	297,702	17,376	152,298	38,000	92.21	
	Light Bulbs	30,000	1,619	257	29,683	(1,302)	104.34	
	Uniforms	18,100	537	0	24,652	(7,089)	139.17	
	Moving Expenses	50,000	21,774	4,463	28,226	0	100.00	
	Cleaning	26,000	14,644	0	5,356	6,000	76.92	
	Repairs & Maintenance	87,680	47,123	0	12,979	27,578	68.55	
	Building Maintenance	575,000	328,572	24,144	221,161	25,267	95.61	
	Rental	589,605	83,524	8,976	28,341	477,740	18.97	
	Rental of Equipment	8,000	874	0	9,830	(2,704)	133.80	
	Maintenance Agreement Services	725,000	335,111	8,388	351,188	38,701	94.66	
	Vehicle Repairs	80,000	34,406	2,573	48,378	(2,784)	103.48	
	<b>Sub-Total</b>	<b>\$2,797,385</b>	<b>\$1,229,221</b>	<b>\$69,289</b>	<b>\$988,025</b>	<b>\$580,139</b>	<b>79.26</b>	
<b>Other Contractual Services</b>	Other Contractual Services *	3,212,009	2,382,280	(491,497)	1,524,224	(163,359)	121.62	
	<b>*Special Education</b>	1,007,340	773,484	0	120,880	112,976	88.78	
	<b>*Facilities</b>	6,621,084	5,490,366	531,137	1,400,847	(801,266)	104.08	
	<b>*IT</b>	1,000,000	505,794	0	493,564	642	99.94	
	Legal Services	400,000	194,381	0	222,051	(16,432)	104.11	
	Other Purchased Services	14,000	9,175	0	13,680	(8,855)	163.25	
	Postage & Freight	157,500	135,304	235	15,638	6,558	95.84	
	Claims	450,000	400,000	0	0	50,000	88.89	
		<b>Sub-Total</b>	<b>\$12,861,933</b>	<b>\$9,890,783</b>	<b>\$39,874</b>	<b>\$3,790,885</b>	<b>(\$819,734)</b>	<b>106.37</b>
		<b>Supplies &amp; Services Sub-Total</b>	<b>\$74,445,984</b>	<b>\$37,790,877</b>	<b>\$1,416,568</b>	<b>\$39,314,939</b>	<b>(\$2,659,831)</b>	<b>103.57</b>
	<b>Combined Total</b>	<b>\$188,218,697</b>	<b>\$118,231,202</b>	<b>\$11,518,058</b>	<b>\$39,343,586</b>	<b>\$30,643,909</b>	<b>83.72</b>	

\* Breakout of Other Contractual Services by Department



# Grant Funding Details



- Grant’s fiscal year denotes the funding cycle that eligible expenses can be reimbursed.
- “Award” (*preliminary and final*) timing is not in sync with the fiscal year requiring reimbursement for expenses previously incurred.
- Amount of funding available from each specific grant may vary throughout the year based on enrollment or availability of funding from grantor.

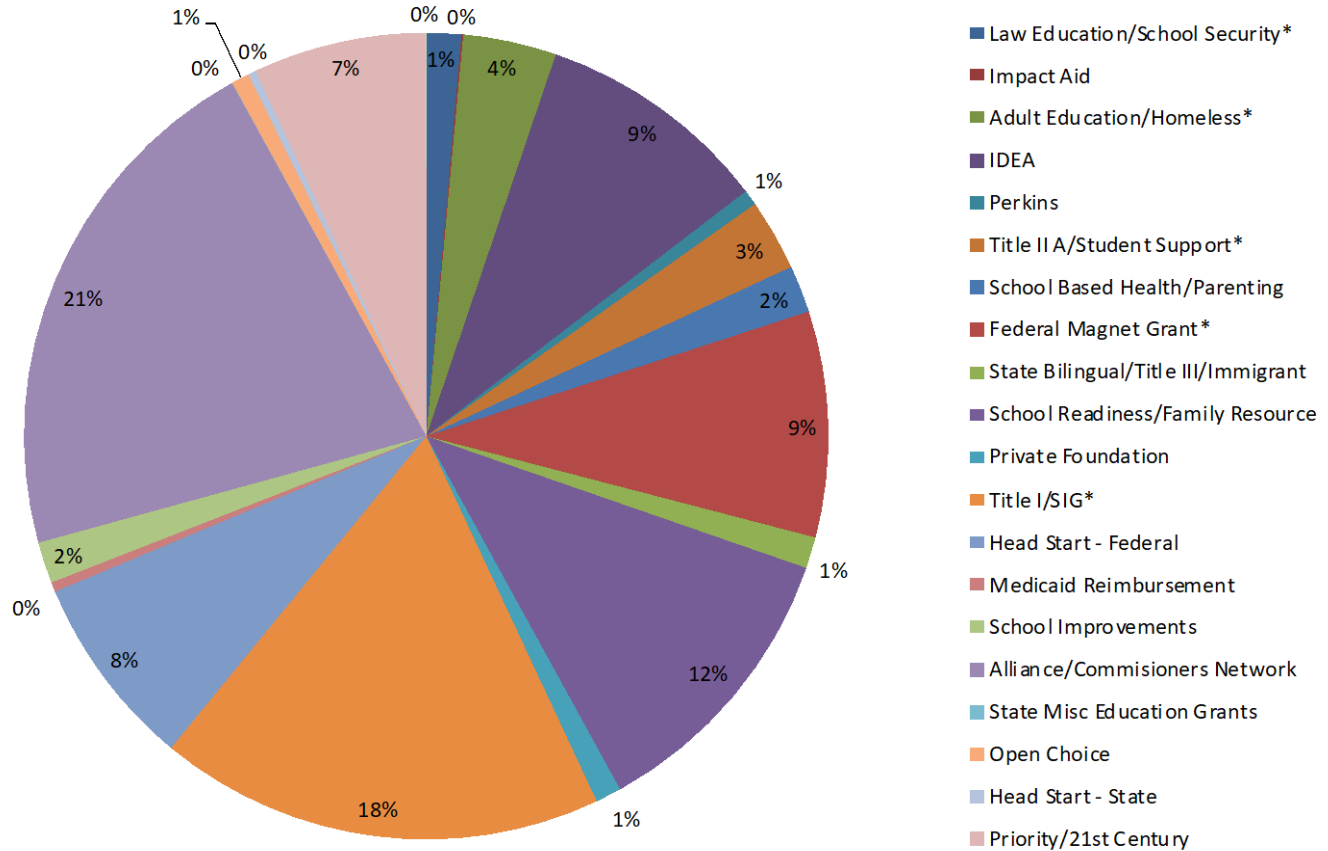


# FY2019-2020

## Grant Sources (Revenues)

Common Titles	FY 2018/19 Funding	Received FY 2019/20 Funding	Pending Approvals	Total Anticipated Funding	YOY \$ Change	YOY % Change
Law Education/School Security*	\$1,117,660	\$1,117,660		\$1,117,660	\$0	0.0%
Impact Aid	\$94,308	\$55,778		\$55,778	(\$38,530)	-40.9%
Adult Education/Homeless*	\$3,023,494	\$2,997,918		\$2,997,918	(\$25,576)	-0.8%
IDEA	\$6,879,237	\$7,492,744		\$7,492,744	\$613,507	8.9%
Perkins	\$483,007	\$489,882		\$489,882	\$6,875	1.4%
Title II A/Student Support*	\$2,092,360	\$1,546,004	\$750,081	\$2,296,085	\$203,725	9.7%
School Based Health/Parenting	\$1,441,322	\$1,506,622		\$1,506,622	\$65,300	4.5%
Federal Magnet Grant*	\$10,279,646	\$7,217,112		\$7,217,112	(\$3,062,534)	-29.8%
State Bilingual/Title III/Immigrant	\$1,047,764	\$1,001,111		\$1,001,111	(\$46,653)	-4.5%
School Readiness/Family Resource	\$9,612,172	\$9,324,807		\$9,324,807	(\$287,365)	-3.0%
Private Foundation	\$993,164	\$830,779		\$830,779	(\$162,385)	-16.4%
Title I/SIG*	\$15,616,564	\$14,284,218		\$14,284,218	(\$1,332,346)	-8.5%
Head Start - Federal	\$7,384,040	\$6,192,036		\$6,192,036	(\$1,192,004)	-16.1%
Medicaid Reimbursement	\$429,154	\$313,413		\$313,413	(\$115,741)	-27.0%
School Improvements	\$1,797,806	\$1,314,407		\$1,314,407	(\$483,399)	-26.9%
Alliance/Commisioners Network	\$15,584,201	\$16,943,041		\$16,943,041	\$1,358,840	8.7%
State Misc Education Grants	\$0	\$10,409		\$10,409	\$10,409	100.0%
Open Choice	\$620,390	\$0	\$579,138	\$579,138	(\$41,252)	-6.6%
Head Start - State	\$385,428	\$248,792		\$248,792	(\$136,636)	-35.5%
Priority/21st Century	\$5,689,136	\$5,561,485		\$5,561,485	(\$127,651)	-2.2%
Jobs for CT Youth	<u>\$58,200</u>	<u>\$6,385</u>		<u>\$6,385</u>	<u>(\$51,815)</u>	-89.0%
	<b>\$84,629,053</b>	<b>\$78,454,603</b>	<b>\$1,329,219</b>	<b>\$79,783,822</b>	<b>(\$4,845,231)</b>	<b>-5.7%</b>

## 2019-20 FUNDED GRANTS AS OF MARCH 31, 2020





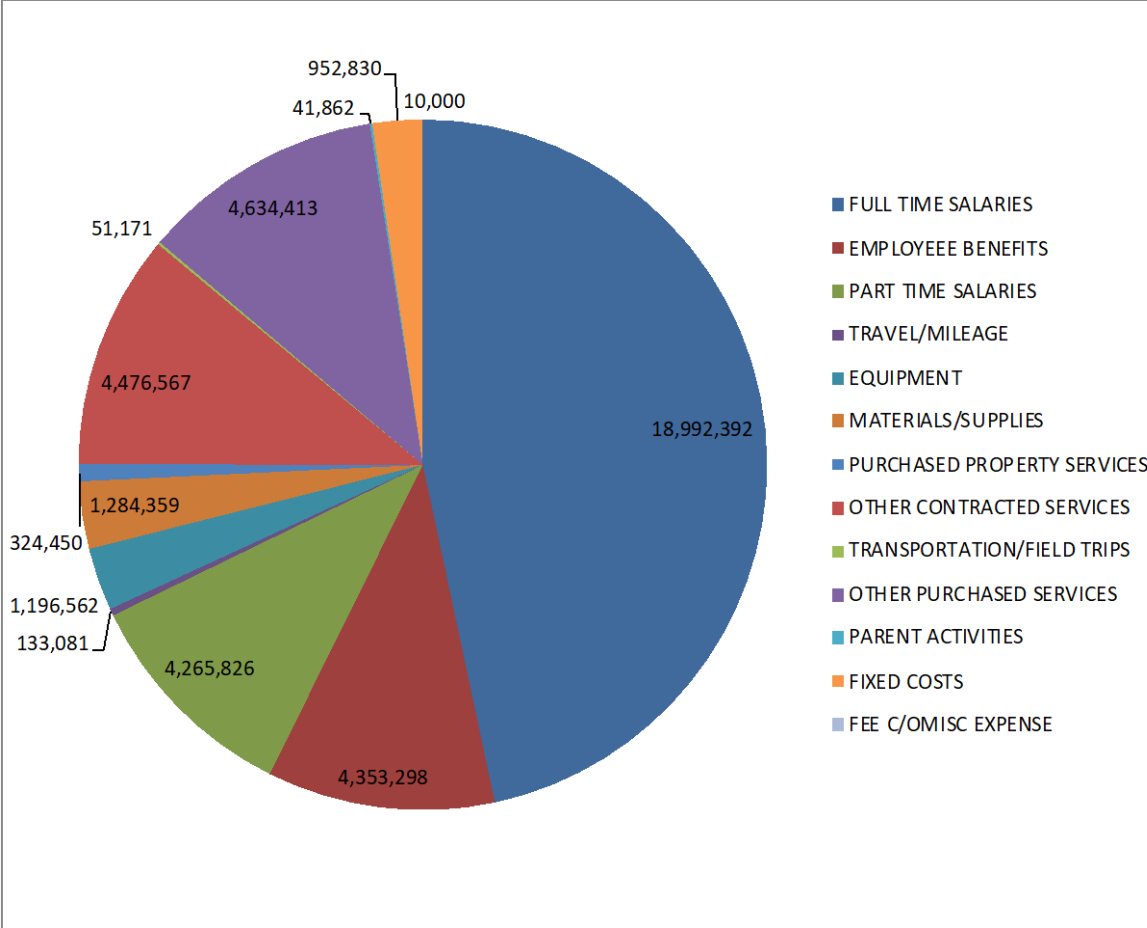
## Fiscal Year 2019-20

### Grant Funds (Special Funds) Expenditures through 3/31/2020

<b>Special Funds</b>	<b>Budget</b>	<b>YTD Actuals</b>	<b>Encumbered</b>	<b>Available</b>
Full Time Salaries	32,942,144	18,992,392	14,507	13,935,245
Employee Benefits	9,538,661	4,353,298	0	5,185,363
Part Time Personnel	7,391,999	4,265,826	0	3,126,173
Travel/Mileage	281,378	133,081	8,988	139,310
Equipment/Technology	3,675,744	1,196,562	1,102,208	1,376,974
Materials/Supplies	3,364,621	1,284,359	383,533	1,696,729
Purchased Property Services	388,708	324,450	63,334	924
Other Professional/Technical	10,576,648	4,476,567	4,994,866	1,105,215
Transportation/Field Trips	573,330	51,171	324,206	197,953
Other Purchased Services	7,730,911	4,634,413	2,873,684	222,814
Parent Activities	129,912	41,862	13,211	74,839
Fixed Costs	1,855,547	952,830	0	902,717
Fees/Misc Expenses	<u>5,000</u>	<u>10,000</u>	<u>0</u>	<u>-5,000</u>
<b>Grand Total</b>	<b>78,454,603</b>	<b>40,716,811</b>	<b>9,778,537</b>	<b>27,959,256</b>



# 2019-20 GRANT FUNDED EXPENDITURES BY CATEGORY AS OF MARCH 31, 2020





NEW HAVEN PUBLIC SCHOOLS



## Board of Education Meeting 2020-2021 Proposed Budget

Dr. Iline Tracey, Superintendent  
Phillip Penn, Chief Financial Officer  
April 27, 2020

2020-2021 Request	\$199,019,490
- Mayor's Proposed	<u>\$191,718,697</u>
Difference	\$7,300,793
+ Non-Alliance new spend	\$498,000
+ Part-time pay (est.)	<u>\$500,000</u>
Total mitigation needed	\$8,298,793

# Proposed New Spending (not included in \$10.8MM increase)



NEW HAVEN PUBLIC SCHOOLS

To Alliance  
Grant

Item	Amount	Rationale
2.5 FTE EL support	<del>141,508</del>	Growing number of EL learners as a percentage of District total; compliance
6.0 FTE Health teachers	<del>339,618</del>	New State curriculum mandates; compliance
Professional grant writer	<del>90,000</del>	Pursue additional revenue streams available to NHPS, but not accessed
New K-5 Math curriculum	<del>500,000</del>	Existing math curriculum going out of print; remainder of total cost to be covered with grant funds
Track painting	18,000	Painting of the track in the field house
Facilities Plan	<del>80,000</del>	As requires by State law, prepare a long-term facilities plan that includes review of building infrastructure replacement
Data conversion	30,000	Data conversion costs associated with the consolidation of multiple platforms
HVAC contract increase	150,000	Significant increase in HVAC repair costs in past three years as building systems age; provides additional on-call support
Building maintenance	300,000	Buildings aging; need to increase funds for ongoing repairs and maintenance (painting, lighting, flooring) that cannot be bonded
Director of Facilities & Maintenance	<del>95,000</del>	Professional staff member to prioritize capital expenditures, repairs and maintenance and develop and implement preventative maintenance program
Total	1,744,126	

-1,246,126  
498,000

- Shrink staffing levels through attrition
  - 30 certified positions at average departing salary of \$62,338. Can be a combination of resignations, retirements and non-renewals. (\$1.8 million)
- Transportation
  - Carryforward of 2019-20 changes (\$1.8 million)
  - Bell time changes: 20 buses at \$437.57/day x 180 days, plus fuel savings, offset by contractual adjustment to remaining buses. (\$1.3 million)
- More aggressively manage turnover and hiring
  - Target to save \$3,000 per hire, 50 hires. (\$150K)



- Negotiate furlough day(s)
  - Teacher, Administrator and Management furlough days 2 x \$530K per day (\$1.1MM General Fund only).
- Shift a portion of the instructional coaches back to the classroom to fill vacancies
  - 30 positions at \$62,338 each (\$1.9MM)
- Shrink administrative staff
  - Reduce 2 AP positions through known retirements (\$0.3MM)
- Identify new grant revenue opportunities
  - \$250K, conditional on new grant writer

Total savings across all strategies is \$8.6 million.



**The Education Committee of the Board of Alders  
April 22, 2020  
Dr. Iline Tracey, Interim Superintendent**

# NHPS Continuity of Education Plan



NEW HAVEN PUBLIC SCHOOLS



## Technology Support Team

- Central Office and classroom teachers provide daily assistance to staff

## Professional Learning/Keeping the Connection

- Curriculum Supervisors hold professional development meetings with staff
- School-based staff provide technical support to other classroom teachers in Google Classroom
- Superintendent and Assistant Superintendents meet weekly with principals
- Microsoft Teams, Zoom, emails, and robo calls are utilized for communication

## Guidance Documents

- State Department of Education provided a resource guide for educators
- Central Office provided online educational resources
- Daily schedule was provided

## Team Meetings

- Grade level and department team meetings are held weekly

# Support for Students



NEW HAVEN PUBLIC SCHOOLS

## Meal Distribution

- 39 Meal Sites open Mondays, Wednesdays, and Fridays
- Distributed over 170,000 meals

## Distribution of Chromebooks

- All schools and Central Office held distribution days
- Distributed over 8,000 devices

## Keeping the Connection with Staff

- Staff have conducted telephone check-ins on every student
- Videos, robo calls, and emails

## Academic and Emotional Support

- All staff are available from 9:00 a.m. – 1:00 p.m. Monday – Friday
- Student Support Staff (counselors, psychologists, etc.) are contacting students on their caseload
- Webinars for students/parents on college and career planning and additional resources are provided
- Assisting students with next year course selections
- Youth, Family and Community Engagement are providing food delivery, academic work, etc. to our students that are homeless

## Work Packets

- Literacy and Math packets are available for all students at meal distribution sites

## English Learners

- EL tutors, ESOL and bilingual teachers contacted English Learners and created Google Classrooms to work on English Language Development (ELD) and biliteracy
- ESOL teachers collaborated with general education teachers and continue to support ELs through modification of assignments and use of supplemental resources.
- ESOL and Spanish Language Intervention tutors continue to support and reach out to their families, supporting technology needs, translations, native language support and troubleshooting accessing/using Google Classroom.
- Created ELA/Bilingual work packets for those students that do not have access to technology
- Vetted and recommended a list of resources to support and supplement online learning activities for teachers and families
- Deployed Imagine Learning platform at the highest incidence schools with unlimited number of licenses for ELD and Biliteracy development. These schools will also have access to the math platform, which provides them with grade level content in Spanish

## Special Education

- Special education services are being provided in collaboration with general education services on Google Classroom
- Classroom teachers are following the IEPs to the extent possible within our online format
- IPADS and sensory kits for our students with more complex needs were distributed
- A student services website has been created with resources for our special education teachers
- A biweekly newsletter has been created for purposes of communication that has been shared with educators and parents
- The Student Services Team is providing a guide for teachers to utilize Lexia and Raz-Kids online with students as supplementary materials
- Occupational and physical therapists are reaching out to families to help provide services

# Support for Families



NEW HAVEN PUBLIC SCHOOLS

## Technology access survey conducted

- 12,500 respondents
- 70% of our students do not have a device at home that will allow them to effectively engage in online learning

## Online resources and activities that students can do at home

- COVID-19 response website page that provides updates, teaching and learning tools, social emotional supports, and community resources
- Parent Resource guides with online resources from the State Department of Education and the Curriculum Supervisors
- Hard copy work packets are available at all meal distribution sites

## Technical support from teachers and staff

- Teachers and staff are available from 9:00 a.m. – 1:00p.m. Monday – Friday to respond to any questions or concerns from families

## Keeping the Connection

- Videos, telephone conferences, emails, and robo calls are utilized for communication



# Community Support



NEW HAVEN PUBLIC SCHOOLS

## City of New Haven

- Secured PPE for our frontline staff
- Daily virtual meetings with the superintendent and virtual press conferences
- Advocating for additional electronic devices

## State Department of Education

- Donating 5,729 laptops for high school students
- Purchasing Scholastic workbooks for all students in K – 8
- Online resources for K-12 students
- Policy and guidance via conference calls with superintendents

## Yale Community for New Haven Fund

- Donated \$250,000 for the purchase of 1000 chromebooks

## Philanthropist (need his name)

- Donated \$50,000 for the purchase of 200 chromebooks

## Dwight Hall at Yale Student Executive Committee

- Donated \$12,000 with matching funds from Yale University for the purchase of 100 chromebooks

## Successes

- 90% of our students are engaged in learning
- Provided over 80,000 meals to students
- Distributed over 8,000 chromebooks to students
- Secured donations for over 7,000 chromebooks
- 90% of our students are engaged in learning
- Teachers and staff are supporting one another
- Teachers have quickly adapted their daily classroom lessons to Google Classroom and Class DoJo
- Teachers are providing feedback to students
- Work packets have been created for students without chromebooks
- Acquired PPE for our frontline staff
- Families are able to access tele-health support from mental health providers due to chromebook distribution

## Challenges

- 10% of students are not engaged in learning activities
- Electronic devices are not available for all students because we need 5,000 devices to become 1:1
- Finding a balance between continuity of learning and the time that a student spends engaged in learning activities

# Planning to Transition to a Hybrid Educational Model



NEW HAVEN PUBLIC SCHOOLS

**GOAL: NHPS  
becomes a  
1:1 District**

Reallocation of funds to purchase additional chromebooks and Ipads

Continued advocacy to partners to purchase electronic devices

# We Miss Our Students!



NEW HAVEN PUBLIC SCHOOLS

